

OFFICIAL NOTICE AND AGENDA

Notice is hereby given that the **North Central Community Services Program Board** will hold a meeting at the following date, time, and location shown below.

Thursday, May 26, 2022 at 3:00 pm

North Central Health Care, Wausau Board Room, 1100 Lake View Drive, Wausau WI 54403

The meeting site identified above will be open to the public. However, due to the COVID-19 pandemic and associated public health directives, North Central Health Care encourages the public to attend this meeting remotely. To this end, instead of attendance in person, the public may attend this meeting by telephone conference. If Board members or members of the public cannot attend remotely, North Central Health Care requests that appropriate safety measures, including adequate social distancing, be utilized by all in-person attendees.

Persons wishing to attend the meeting by phone may call into the telephone conference beginning five (5) minutes prior to the start time indicated above using the following number:

Meeting number: 1-408-418-9388 Access Code: 2498 887 5213

Our Mission

Langlade, Lincoln, and Marathon Counties partnering together to provide compassionate and high-quality care for individuals and families with mental health, recovery, and long-term care needs.

AGENDA

1. CALL TO ORDER
2. CHAIRMAN'S ANNOUNCEMENTS
3. PUBLIC COMMENT FOR MATTERS APPEARING ON THE AGENDA (Limited to 15 Minutes)
4. CONSENT AGENDA AND MONITORING REPORTS
 - A. Board Minutes and Committee Reports
 - i. ACTION: Motion to Approve the March 31, 2022 and April 28, 2022, NCCSP Board Minutes
 - ii. FOR INFORMATION: Minutes of the March 24, April 28, 2022, and May 5, 2022 Executive Committee Meetings
 - B. ACTION: Motion to Approve the Recommendations of the Medical Executive Committee for Initial Appointments for James Billings, M.D., Jessica Ryan-Geiger, APNP, Michelle Wolff, APNP, and Appointment Amendments for Jessica Dotson, D.O., Daniel Hoppe, M.D., and Waqas Yasin, M.D.
5. BOARD DISCUSSION AND ACTION
 - A. Executive Director Report (10 Minutes) – M. McBain
 - B. Presentation of April Financials (5 Minutes) – B. Splinter, Accounting Director
 - C. ACTION: Motion to Accept the April Financials (5 Minutes) – M. McBain


6. BOARD MEMBER ORIENTATION – M. McBain
7. BOARD CALENDAR AND FUTURE AGENDA ITEMS
8. ADJOURN

Any person planning to attend this meeting who needs some type of special accommodation in order to participate should call the Administrative Office at 715-848-4405. For TDD telephone service call 715-845-4928.

NOTICE POSTED AT: North Central Health Care

COPY OF NOTICE DISTRIBUTED TO:

Wausau Daily Herald, Antigo Daily Journal, Tomahawk Leader,
Merrill Foto News, Langlade, Lincoln & Marathon County Clerks Offices



Presiding Officer or Designee

DATE: 05/20/2022 TIME: 4:00 PM BY: D. Osowski

NORTH CENTRAL COMMUNITY SERVICES PROGRAM BOARD MEETING MINUTES

March 31, 2022

3:00 p.m.

North Central Health Care

Present: EXC Eric Anderson	X ^(WebEx) Randy Balk	ABS Tom Bauknecht
EXC Chad Billeb	X Kurt Gibbs	X ^(WebEx) Deb Hager
X Lance Leonhard	ABS Dave Oberbeck	X ^(WebEx) Robin Stowe
X Gabe Ticho	EXC Pat Voermans	ABS Bob Weaver
X Cate Wylie		

Staff Present: Jarret Nickel, Dr. Rob Gouthro, Tom Boutain, Jennifer Peaslee, Bobby Splinter, Tammy Buchberger, Pam Hoff, Alex Eichten, Jessica Meadows, Trisha Stefonek, Janelle Hintz, Marne Schroeder, Tammy Buchberger, Sarah Rothmeyer, Kristen Woller, Connie Gliniecki, Petti Mannel; via WebEx: Jill Meschke, Nic Lotzer, Jen Gorman, Jill Meschke^(WebEx)

Others Present: Dejan Adzic, Deputy Corp. Counsel

Call to Order

- Meeting was called to order by Chair Gibbs, but no official action or closed session can occur due to lack of a quorum.

Announcements

Chair Gibbs noted that Jill Meschke, Interim CEO, had submitted her resignation several months ago with an effective date of today, 3/31/2022. The Board recognized Jill for her efforts and work in taking on the immense task of Interim CEO in addition to her responsibilities of CFO, and for a great job in contributing to the success of North Central Health Care.

Now that the new Tri-County Agreement has been approved by the three counties, the Executive Committee moved forward with how the organization will be managed and assisted in the recruitment of the next Executive Director for the organization. The Executive Committee unanimously approved the contract for Mr. Mort McBain as Interim Executive Director for North Central Health Care who will begin in this role on April 1, 2022.

Mr. McBain was introduced and provided the Board and staff with a brief overview of his experience as Marathon County Administrator and familiarity with North Central Health Care.

Leonhard noted that stability and resolution is important for the organization and staff are greatly appreciated for their commitment for the organization and will be relied on to move forward. The Executive Committee will be continuing their search for an Executive Director and noted one of Mr. McBain's first priorities will be filling the CFO role.

Meeting declared adjourned at 3:41 p.m.

NORTH CENTRAL COMMUNITY SERVICES PROGRAM BOARD MEETING MINUTES

April 28, 2022

3:00 p.m.

North Central Health Care

Present: X	Eric Anderson	ABS	Randy Balk	X _(WebEx)	Chad Billeb
X	Kurt Gibbs	X _(WebEx)	Deb Hager	X	Lance Leonhard
X	Bruce McDougal	X	Dave Oberbeck	EXC	Robin Stowe
X _(WebEx)	Gabe Ticho	X	Cate Wylie		

Staff Present: Mort McBain, Jarret Nickel, Jennifer Peaslee, Bobby Splinter

Others Present: Dejan Adzic, Deputy Corp. Counsel, Stacy Morache_(WebEx)

Call to Order

- Meeting was called to order at 3:13 p.m. by Chair Gibbs.

Chairman's Announcements

- Introductions were made and all thanked for their willingness to serve.

Public Comment for Matters Appearing on the Agenda

- None

Consent Agenda and Monitoring Reports

- **Motion**/second, Leonhard/Anderson, to approve the February 24, 2022 NCCSP Board Minutes. Motion carried.
- On 3/15/22 The Joint Commission was welcomed at North Central Health Care for a Medicare deficiency survey to verify we are in compliance for our psychiatric hospitals through deemed status survey process. It was determined that we are in compliance. Our next survey is expected in 18-36 months from August.

Board Discussion and Action

- CEO Report – M. McBain
 - The ongoing building project was discussed at the last Executive Committee meeting. Bids for Phase VI of the project were received and about \$2.5 million more than what was budgeted 2 years ago. The next and final phase will include parking lots with an approximate cost of \$3 million. Meetings with Marathon County Health & Human Services Committee and Finance Committee will be scheduled in May and with the Marathon County Board in June to request additional funding (potentially available with ARPA funds). It was noted that reserves will also need to be supplemented.
 - DHS Secretary Timberlake was on site this morning for a press conference to give credit and thanks to health agencies involved in the COVID pandemic. State-wide 20 million COVID tests were administered and in Marathon County 385,000 COVID tests were performed with 9.4 million vaccinations given state-wide and

185,000 vaccinations in Marathon County.

- Dashboard Recommendations – J. Nickel
 - Discussions have occurred regarding continued viability of Dashboards to determine if they meet the needs of items to measure.
 - The traditional dashboard was also reviewed along with recommendations for changes.
 - In summary, revenue is where we see opportunity with expenses being relatively managed well. The number of open positions is not only reflected in the vacancy rate but also significantly impacts access to services. Recruitment strategies include reviewing qualifications, wages, and benefits, as well as utilizing artificial intelligence such as LinkedIn and Indeed in addition to recruiters, colleges and universities, advertising, job fairs, and word of mouth. Anderson noted that Aspirus is experiencing the same problem with access in the length of time it takes to see a physician following discharge.
 - Out of county placements is trending in a good direction. With the upcoming opening of the new inpatient unit and all private rooms, continued improvement is expected.
 - Continue to explore contracts for youth hospital and youth crisis stabilization. The need is there but staffing has been an issue.
 - Suggested measures noted: out of county placements at NCHC, full capacity of facilities with target rate.
 - **Motion**/second, Leonhard/Oberbeck, to accept the Dashboards. Motion carried.

February and March Financials – B. Splinter

- Expenses overall are very close to budget. Issue is the revenue targets to pay for expenses and are being missed in various programs.
- Current assets increased in client receivables. Shows challenges with implementation of Cerner with some delayed billing/collection process.
- Depreciation expense on construction will begin.
- Our net pension asset, outflows, liability, and inflows are very large in a well performing pension system.
- Liquid cash increased for the month mostly due to maturity of CD's and investments.
- Audit is slightly delayed; with receipt of COVID money in Lincoln and Marathon Counties, we are working with Corporation Counsel from both counties for accurate accounting of those funds.
- Gibbs noted the obvious that the financial status of the organization is not sustainable and implores the Executive Management Team to identify a hard, fast, actionable plan to address this and turn this around.
- Leonhard also noted that the core programs required by NCHC need to be identified and if there is a program that is not in the core, a decision will need to be made whether to continue or find an alternative to serve those in that area.
- Making sure the construction project has the best bids, reaching out to local politicians of the situation NCHC is in, contact Wisconsin Counties Associations and other organizations could be beneficial.
- **Motion**/second, Oberbeck/Anderson, to accept the February and March Financials. Motion carried.

Report of Investigations Related to Corporate Compliance Activities and Significant Events – J. Peaslee

- A summary of significant and sentinel events from January through March was provided.

Board Calendar and Future Agenda Items

- Tri-County Agreement Update – The DHS Secretary must approve the agreement; DHS legal did not have concerns
- Executive Director Recruitment - when the Tri-County Agreement has been approved recruitment will begin

Adjourn

- **Motion**/second, Wylie/Leonhard, to adjourn the meeting at 4:36 p.m. Motion carried.

Minutes prepared by Debbie Osowski, Executive Assistant to CEO

NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

March 24, 2022

3:00 p.m.

NCHC Wausau Board Room

Present: X Kurt Gibbs X_{WebEx} Deb Hager EXC Lance Leonhard
X_{WebEx} Robin Stowe X Cate Wylie

Staff Present: Jill Meschke, Janelle Hintz, Bobby Splinter, Tammy Buchberger

Call to Order

- Meeting was called to order at 3:00 p.m. by Chair Gibbs.

Public Comment

- None

Approval of February 22, 2022 and March 14, 2022 Executive Committee Meeting Minutes

- **Motion**/second, Wylie/Stowe to approve the February 22, 2022 and March 14, 2022 Executive Committee Meeting Minutes. Motion carried.

Operational Functions Required by Statute, Ordinance, or Resolution

- None

Educational Presentations/Outcome Monitoring Reports

- CEO Report – J. Meschke
 - Several initiatives were kicked off over the last few months involving the Senior Management Team. Phase 1 is identifying \$1.5 million of planned budget expenses to be eliminated. All program leaders are working to find 1.5-2% savings to be completely removed from the 2022 budget. Results will be available soon. The Executive Management Team is in the process of analyzing all programs which will be discussed at an upcoming Executive Committee meeting when all members are present. Discussion will include a clear understanding as to the impact of the programs on each county. C. Wylie would like Lincoln County Health Services Director to be part of the conversation.
- Organizational and Program Dashboards – J. Meschke
 - Historical dashboards and a first draft of recommendations for updated Dashboards were reviewed. The committee felt it would be beneficial for the budget targets to be analyzed and the full Board be brought into the discussion for additional input.
 - Improvements can be seen with FTE shortfall from January. Results from Covid impact improved greatly in February.
 - Out of county placement days improved in February. Will continue to finetune this measure i.e., a diversion for a VA patient should not be included in this data

- Census improvements can be seen in both nursing homes which continues into March
 - Payer mix is also critical to success. Revenue includes volume, rate and payer mix components. Both nursing homes are very different with Pine Crest rates higher than anticipated and Mount View rates not as good as hoped but they are both moving in a good direction.
 - Staffing is what is critical to increasing Medicare residents as they are typically here for rehab needing higher level of care. It is important to note that Mount View must limit rehab residents because of our current staffing issue.
- Staff continue to work to make improvements in the hospitals including access to services, but challenges with staff vacancies persist.
- February Financials – J. Meschke
 - Behavioral Health Hospitals have opportunity with census not meeting target; they are favorable in expenses and diversion expenses are good year to date. Work is being done to find the right mix for staffing.
 - Youth Crisis Stabilization Facility has a grant through this year; there is an increase in interest to contract in this area.
 - Youth Hospital is an area for opportunity; census is very unpredictable; census has been low (2-3); continue to assess community need
 - Outpatient is largest area of opportunity for Marathon County to fill open spots and increase utilization. J. Hintz is doing an excellent job moving this in the right direction. Lincoln and Langlade Counties are strong in this area.
 - Community Treatment revenue targets are related to CCS contracts and are performing better than the prior year. Improving productivity is a current focus.
 - Sober Living houses in Marathon and Langlade Counties are set up to be a loss and are performing as expected. The Homelessness House currently has one resident who is looking to exit the program. The lease for that property ends 5/31/22.
 - Mount View Care Center is performing under budget due to revenue issue which include the transition to the new building and staffing shortage limiting the ability to meet rehab targets. Over time and utilizing agency staff are being managed well. Strategies to improve revenue are priority.
 - Pine Crest is doing well. R. Hanson is doing an excellent job and partnering well with J. Nickel to develop strategies.
 - 2021 Audit field work has been completed. B. Splinter has done an excellent job making this a smooth audit process. Wipfli is in the process of drafting the report.

Motion to go into Closed Session

- **Motion**/second, Wylie/Stowe, to go into Closed Session at 3:42 p.m. pursuant to Wis. Stat. ss. 19.85(1)(c) and (e), for the purpose of considering employment or compensation of any public employee over which the governmental body has jurisdiction or exercises responsibility, and for the purpose of conducting other specified public business, whenever competitive reasons require a closed session, to wit: Discussion of contract negotiations with employee or contractor to provide executive services to the organization on an interim basis. Roll call taken. All ayes. Motion carried.

Motion to Return to Open Session

- **Motion**/second, Leonhard/Wylie, to return to open session at 5:29 p.m. Motion carried.

Announcements

- None

Adjournment

- **Motion**/second, Wylie/Leonhard, to adjourn the meeting at 5:30 p.m. Motion carried.

Minutes prepared by Debbie Osowski, Executive Assistant to CEO

NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

April 28, 2022

2:30 p.m.

Present: X Kurt Gibbs X^(WebEx) Deb Hager X Lance Leonhard
EXC Robin Stowe X Cate Wylie

Staff Present: Mort McBain, Interim Executive Director

Others Present: Dejan Adzic, Deputy Corp. Counsel

Call to Order

- Meeting was called to order at 2:30 p.m. by Chair Gibbs.

Motion to Move into Closed Session

- **Motion**/second, Wylie/Leonhard, to move into closed session pursuant to Wis. Stat. ss. 19.85(1)(c) and (e), for the purpose of considering employment or compensation of any public employee over which the governmental body has jurisdiction or exercises responsibility, and for the purpose of conducting other specified public business, whenever competitive reasons require a closed session, to wit: review of employment agreement for Finance Director. Motion carried.
- **Motion**/second, Wylie/Leonhard, to Return to Open Session at 3:30 p.m. Motion carried.

Announcements and Possible Action on Matters Discussed in Closed Session

- None

Adjournment

- **Motion**/second, Wylie/Leonhard, to adjourn at 3:11 p.m. Motion carried.

Minutes prepared by Debbie Osowski, Executive Assistant to CEO

NORTH CENTRAL COMMUNITY SERVICES PROGRAM EXECUTIVE COMMITTEE MEETING MINUTES

May 5, 2022

3:00 p.m.

Wausau Board Room

Present: X_(WebEx) Kurt Gibbs EXC Deb Hager EXC Lance Leonhard
X_(WebEx) Robin Stowe X_(WebEx) Cate Wylie

Staff Present: Mort McBain and Dr. Rob Gouthro _(WebEx), Jarret Nickel

Others Present: Dejan Adzic, Marathon County Deputy Corp. Counsel _(WebEx), Kevin Stevenson

Call to Order

- Meeting was called to order at 3:00 p.m. by Chair Gibbs.

Public Comment

- None

Appointments to NCCSP Board

- Marathon County has appointed Alyson Leahy.
- Lincoln County will appoint members to fill their two vacancies May 17.

Strategic Planning Template from the Executive Management Team – Executive Management Team

- The Executive Committee instructed the Executive Management Team (EMT) to develop a process to analyze programs, make recommendations of potential changes, to bring NCHC back to a position of financial stability.
- An evaluation tool was developed to evaluate programs and reviewed. The following suggestions were made to add:
 - A 5-year financial view, if possible
 - Possible impact to counties in other areas if program would be transitioned; or value to retain program so other departments would not be impacted
- Committee asked EMT to move forward to evaluate all programs. Wylie asked that a review of Lincoln Industries be at the forefront to provide information to the Lincoln County Board as they prepare their budget.

Recruitment Planning and Pay Range for Executive Director – M. McBain

- Anticipate challenging discussion in the job market in search of a top-level Executive Director. Will give best effort to be successful without a recruiter. McBain has reached out to several surrounding counties and association leaders to gather information and bring back to the Committee.
- Suggestion made to have listening sessions with directors and EMT in what they would look for, skill set and requirements, in the next Executive Director.
- By next meeting of the Executive Committee McBain will provide general parameters for the next Executive Director for review.

NCCSP Bylaws Review

- DHS legal informed Atty. Phillips that Secretary Timberlake has the draft Tri-County Agreement and is expected to approve and sign the agreement soon. When that has been completed it will be forwarded to Chair Gibbs.
- The current Bylaws will need to be reviewed and updated according to the new Agreement with committees of the Board to be identified as specifically spelled out in the Agreement. County Boards will need to reappoint members at that time.
- **Motion**/second, Stowe/Wylie, to put on hold the compliance with Bylaws as currently spelled out until the new signed Tri-County Agreement is received. Motion carried.
- Will review at next meeting including requirements of State Statutes i.e., nursing home committee and possible options
- D. Adzic was asked to review governance manual, Bylaws, and new Tri-County Agreement to make sure all are in sync.

Presentation Schedule to Marathon County Board and Committees

- Marathon County Health & Human Services – June 1, 2022
- Marathon County Finance – June 7, 2022
- Marathon County Board – June 21, 2022

Future agenda Items

- Program Evaluations
- NCCSP Bylaws
- Recruitment of Executive Director

Adjournment

- **Motion**/second, Wylie/Stowe, to adjourn the meeting at 4:13 p.m. Motion carried.

North Central Health Care
Income Statement
For the Period Ending April 30, 2022

	MTD Actual	MTD Budget	\$ Variance	% Variance	YTD Actual	YTD Budget	\$ Variance	% Variance
Direct Revenues								
Patient Gross Revenues	7,107,828	7,606,233	(498,405)	-6.6%	27,787,137	30,424,933	(2,637,796)	-8.7%
Patient Contractual Adjustments	(1,825,663)	(2,254,141)	428,478	-19.0%	(8,715,680)	(9,016,563)	300,883	-3.3%
Net Patient Revenue	5,282,165	5,352,093	(69,928)	-1.3%	19,071,457	21,408,370	(2,336,913)	-10.9%
County Revenue	418,500	425,885	(7,385)	-1.7%	1,674,002	1,703,541	(29,540)	-1.7%
Contracted Service Revenue	83,743	99,769	(16,026)	-16.1%	318,489	399,075	(80,587)	-20.2%
Grant Revenues and Contractuals	260,891	276,784	(15,894)	-5.7%	1,200,770	1,107,138	93,633	8.5%
Appropriations	510,045	510,045	-	0.0%	2,040,180	2,040,180	-	0.0%
COVID-19 Relief Funding	-	-	-	0.0%	-	-	-	0.0%
Other Revenue	555,582	642,061	(86,479)	-13.5%	2,197,346	2,568,244	(370,898)	-14.4%
Total Direct Revenue	7,110,927	7,306,637	(195,710)	-2.7%	26,502,244	29,226,549	(2,724,305)	-9.3%
Indirect Revenues								
County Revenue	169,609	170,209	(600)	-0.4%	678,434	680,835	(2,400)	-0.4%
Contracted Service Revenue	2,250	2,500	(250)	-10.0%	9,158	10,000	(843)	-8.4%
Grant Revenues and Contractuals	-	-	-	0.0%	423	-	423	0.0%
Appropriations	-	-	-	0.0%	-	-	-	0.0%
Other Revenue	36,513	50,417	(13,904)	-27.6%	197,013	201,667	(4,654)	-2.3%
Allocated Revenue	-	(3,858)	3,858	-100.0%	-	(15,434)	15,434	-100.0%
Total Indirect Revenue	208,229	219,267	(11,038)	-5.0%	856,542	877,067	(20,525)	-2.3%
Total Operating Revenue	7,319,156	7,525,904	(206,748)	-2.7%	27,358,786	30,103,616	(2,744,830)	-9.1%
Direct Expenses								
Personnel Expenses	3,556,396	3,706,216	149,821	4.0%	14,462,152	14,824,865	362,712	2.4%
Contracted Services Expenses	664,497	706,168	41,671	5.9%	2,442,615	2,824,671	382,056	13.5%
Supplies Expenses	105,981	71,697	(34,284)	-47.8%	274,786	286,787	12,001	4.2%
Drugs Expenses	564,500	492,826	(71,674)	-14.5%	2,104,391	1,971,304	(133,086)	-6.8%
Program Expenses	120,795	65,515	(55,280)	-84.4%	452,080	262,059	(190,021)	-72.5%
Land & Facility Expenses	117,969	93,118	(24,851)	-26.7%	366,935	372,471	5,536	1.5%
Equipment & Vehicle Expenses	44,458	50,762	6,304	12.4%	185,218	203,047	17,829	8.8%
Diversions Expenses	60,929	62,500	1,571	2.5%	200,190	250,000	49,810	19.9%
Other Operating Expenses	114,952	136,303	21,350	15.7%	590,061	545,211	(44,850)	-8.2%
Total Direct Expenses	5,350,477	5,385,104	34,627	0.6%	21,078,428	21,540,415	461,987	2.1%
Indirect Expenses								
Personnel Expenses	1,090,563	1,252,637	162,074	12.9%	4,610,775	5,010,546	399,771	8.0%
Contracted Services Expenses	71,382	58,579	(12,803)	-21.9%	226,068	234,317	8,249	3.5%
Supplies Expenses	(15,792)	25,387	41,178	162.2%	102,382	101,547	(835)	-0.8%
Drugs Expenses	-	2,500	2,500	100.0%	2,891	10,000	7,109	71.1%
Program Expenses	15,122	23,654	8,532	36.1%	62,252	94,617	32,364	34.2%
Land & Facility Expenses	435,974	415,691	(20,283)	-4.9%	1,698,308	1,662,762	(35,546)	-2.1%
Equipment & Vehicle Expenses	116,495	125,950	9,455	7.5%	498,688	503,799	5,111	1.0%
Diversions Expenses	-	-	-	0.0%	-	-	-	0.0%
Other Operating Expenses	520,828	451,960	(68,868)	-15.2%	1,730,839	1,807,839	77,000	4.3%
Allocated Expense	-	(6,057)	(6,057)	100.0%	-	(24,228)	(24,228)	100.0%
Total Indirect Expenses	2,234,573	2,350,300	115,727	4.9%	8,932,204	9,401,199	468,995	5.0%
Total Operating Expenses	7,585,050	7,735,404	150,354	1.9%	30,010,632	30,941,614	930,982	3.0%
Metrics								
Direct Expense/Gross Patient Revenue	75.3%	70.8%			75.9%	70.8%		
Write-Offs/Gross Patient Revenue	1.8%	0.0%			1.7%	0.0%		
Indirect Expenses/Direct Expenses	41.8%	43.6%			42.4%	43.6%		
Overtime/Total Wages	4.5%	3.3%			4.7%	3.3%		
Agency Staffing/Total Wages	1.5%	0.2%			1.5%	0.2%		
Non-Operating Income/Expense								
Interest Income	4,877	5,833	(957)	-16.4%	13,711	23,333	(9,622)	-41.2%
Donations Income	7,483	-	7,483	100.0%	95,321	-	95,321	100.0%
Other Non-Operating	745	-	745	100.0%	7,960	-	7,960	100.0%
Total Non-Operating	13,104	5,833	7,271	124.7%	116,992	23,333	93,659	401.4%
Net Income (Loss)	(252,790)	(203,667)	(49,123)	-24.1%	(2,534,854)	(814,665)	(1,720,189)	-211.2%
Net Income	-3.5%	-2.7%			-9.3%	-2.7%		

North Central Health Care
Balance Sheet
For the Period Ending April 30, 2022

	<u>Current YTD</u>	<u>Prior YTD</u>
ASSETS		
Current Assets		
Cash and Cash Equivalents	5,007,331	1,641,818
Contingency Funds	1,000,000	1,000,000
Accounts Receivable		
Net Patient Receivable	8,508,629	5,277,048
Outpatient WIMCR & CCS	375,064	2,880,499
Nursing Home Supplemental Payment	1,433,333	1,001,022
County Appropriations Receivable	(759,875)	539,889
Net State Receivable	359,497	282,566
Other Accounts Receivable	620,269	161,612
Inventory	517,027	429,330
Prepaid Expenses	655,614	986,590
Total Current Assets	<u>16,716,890</u>	<u>13,200,375</u>
Noncurrent Assets		
Investments	3,557,453	10,625,550
Patient Trust Funds	47,708	92,084
Pool Project Receivable	-	-
Net Pension Assets	14,388,349	7,280,177
Nondepreciable Capital Assets	7,065,367	23,558,293
Net Depreciable Capital Assets	64,735,371	29,972,138
Total Noncurrent Assets	<u>90,794,248</u>	<u>72,528,242</u>
Deferred Outflows of Resources (Pensions)	<u>25,608,896</u>	<u>18,262,408</u>
TOTAL ASSETS	<u><u>133,120,034</u></u>	<u><u>103,991,025</u></u>

	Current YTD	Prior YTD
LIABILITIES		
Current Liabilities		
Current Portion of Capital Lease Liability	27,987	27,987
Trade Accounts Payable	367,618	1,041,767
Accrued Liabilities		
Salaries and Retirement	2,381,283	2,008,895
Compensated Absences	2,416,186	2,466,775
Health and Dental Insurance	1,396,295	503,000
Bonds	395,000	-
Interest Payable	487,414	109,188
Other Payables and Accruals	2,551,794	729,000
Payable to Reimbursement Programs	100,000	100,000
Unearned Revenue	(1,281,790)	(2,367,903)
Total Current Liabilities	8,841,786	4,618,708
Noncurrent Liabilities		
Net Pension Liability	3,028,071	2,506,809
Long-Term Portion of Capital Lease Liability	10,465	38,643
Long-Term Projects in Progress	49,268,636	28,137,786
Long-Term Debt and Bond Premiums	8,396,350	9,127,796
Patient Trust Funds	(17,692)	57,701
Total Noncurrent Liabilities	60,685,829	39,868,734
Deferred Inflows of Resources (Pensions)	32,104,400	22,225,906
TOTAL LIABILITIES	101,632,015	66,713,348
NET POSITION		
Net Investment in Capital Assets	71,800,738	53,530,431
Pool Project Restricted Capital Assets	-	-
Unrestricted		
Board Designated for Contingency	1,000,000	1,000,000
Board Designated for Capital Assets	-	-
Undesignated	(38,777,865)	(15,607,789)
Net Income / (Loss)	(2,534,854)	(1,644,965)
TOTAL NET POSITION	31,488,019	37,277,677
TOTAL LIABILITIES AND NET POSITION	133,120,034	103,991,025

North Central Health Care
Statement of Cash Flows
For Month Ending April 30, 2022

Cash, Beginning of Period (March 31)		3,501,067
Operating Activities		
Net Income (Loss)	(252,790)	
Adjustments to Reconcile Net Income		
Depreciation	(611,726)	
Interest Expense	95,471	
(Increase) or Decrease in Current Assets		
Inventories	-	
Accounts Receivable	65,828	
Prepaid Expenses	17,413	
Increase or (Decrease) in Current Liabilities		
Accounts Payable	162,890	
Accrued Current Liabilities	1,375,270	
Net Change in Patient Trust Funds	4,978	
Unearned Revenue	68,797	
Net Cash from Operating Activities		926,131
Investing Activities		
Net Change in Contingency Funds	-	
Purchases of Property and Equipment	(557,482)	
Disposal of Assets	-	
Net Change in Undesignated Equity	794,212	
Net Cash from Investing Activities		236,730
Financing Activities		
Bonds and Interest	95,403	
Net Change in Purchase/Sale of Investments	248,000	
Net Cash from Financing Activities		343,403
Net Increase (Decrease) in Cash During Period		1,506,264
Cash, End of Period (April 30)		5,007,332

North Central Health Care
Programs by Service Line
For the Period Ending April 30, 2022

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
BEHAVIORAL HEALTH SERVICES								
Adult Behavioral Health Hospital	2,040,860	2,190,155	(149,296)	2,301,111	2,328,360	27,249	(260,251)	(122,047)
Adult Crisis Stabilization Facility	471,333	476,209	(4,877)	519,186	498,421	(20,765)	(47,854)	(25,641)
Lakeside Recovery MMT	58,168	-	58,168	28,352	-	(28,352)	29,816	29,816
Youth Behavioral Health Hospital	544,694	580,136	(35,442)	1,005,887	1,004,443	(1,444)	(461,194)	(36,886)
Youth Crisis Stabilization Facility	308,596	357,098	(48,502)	265,531	329,469	63,938	43,065	15,436
Crisis Services	867,053	973,332	(106,279)	942,361	1,170,892	228,532	(75,307)	122,252
Psychiatry Residency	92,209	118,066	(25,858)	123,770	156,991	33,220	(31,562)	7,363
	4,382,912	4,694,997	(312,085)	5,186,199	5,488,577	302,378	(803,287)	(9,708)
COMMUNITY SERVICES								
Outpatient Services (Marathon)	1,620,440	1,824,380	(203,940)	2,007,965	2,146,094	138,129	(387,525)	(65,810)
Outpatient Services (Lincoln)	410,139	383,195	26,944	258,695	307,010	48,315	151,444	75,259
Outpatient Services (Langlade)	337,975	332,000	5,975	242,279	237,614	(4,665)	95,696	1,310
Community Treatment Adult (Marathon)	1,686,234	1,853,566	(167,332)	1,625,966	1,841,098	215,132	60,268	47,800
Community Treatment Adult (Lincoln)	272,171	349,783	(77,613)	283,371	317,017	33,646	(11,201)	(43,967)
Community Treatment Adult (Langlade)	147,776	233,305	(85,529)	150,845	212,826	61,981	(3,069)	(23,548)
Community Treatment Youth (Marathon)	1,502,432	1,920,821	(418,389)	1,580,100	1,911,565	331,465	(77,668)	(86,924)
Community Treatment Youth (Lincoln)	492,871	637,572	(144,701)	474,368	606,715	132,347	18,503	(12,354)
Community Treatment Youth (Langlade)	404,069	560,142	(156,073)	361,648	477,939	116,291	42,420	(39,783)
Community Corner Clubhouse	53,619	59,615	(5,996)	93,727	105,326	11,599	(40,108)	5,603
	6,927,725	8,154,378	(1,226,654)	7,078,965	8,163,205	1,084,240	(151,240)	(142,414)
COMMUNITY LIVING								
Adult Day Services (Marathon)	216,111	257,459	(41,348)	178,407	233,388	54,981	37,704	13,633
Prevocational Services (Marathon)	166,733	191,461	(24,728)	270,785	241,453	(29,332)	(104,052)	(54,060)
Lincoln Industries	421,392	201,244	220,148	516,924	349,678	(167,246)	(95,532)	52,901
Day Services (Langlade)	160,335	117,480	42,855	109,346	129,639	20,293	50,989	63,147
Andrea St Group Home	191,387	175,462	15,925	162,009	156,657	(5,352)	29,377	10,573
Chadwick Group Home	191,401	171,731	19,670	153,804	165,923	12,118	37,596	31,788
Bissell Street Group Home	180,529	216,288	(35,759)	142,271	168,475	26,204	38,258	(9,555)
Heather Street Group Home	178,259	165,243	13,016	173,125	143,144	(29,981)	5,135	(16,965)
Jelinek Apartments	278,453	291,050	(12,597)	259,168	271,018	11,849	19,285	(748)
River View Apartments	241,040	247,121	(6,081)	204,137	286,472	82,335	36,903	76,254
Forest Street Apartments	11	-	11	1,678	-	(1,678)	(1,667)	(1,667)
Fulton Street Apartments	83,519	92,397	(8,878)	133,234	108,438	(24,796)	(49,714)	(33,673)
Riverview Terrace	114,798	118,786	(3,988)	82,586	106,399	23,813	32,212	19,825
Hope House (Sober Living Marathon)	3,297	303	2,994	23,341	22,728	(613)	(20,044)	2,382
Homelessness Initiative	60	-	60	8,727	9,433	706	(8,668)	765
Sober Living (Langlade)	7,284	13,579	(6,295)	18,741	35,130	16,389	(11,457)	10,094
	2,434,609	2,259,603	175,005	2,438,283	2,427,973	(10,310)	(3,674)	164,695
NURSING HOMES								
Mount View Care Center	6,229,333	7,392,840	(1,163,507)	7,256,844	7,354,045	97,202	(1,027,511)	(1,066,305)
Pine Crest Nursing Home	3,936,328	3,981,410	(45,082)	4,321,400	4,367,587	46,186	(385,072)	1,104
	10,165,661	11,374,250	(1,208,589)	11,578,244	11,721,632	143,388	(1,412,583)	(1,065,201)
Pharmacy	2,567,334	2,683,847	(116,512)	2,692,450	2,464,075	(228,375)	(125,116)	(344,887)
OTHER PROGRAMS								
Aquatic Services	405,459	398,710	6,749	469,652	473,007	3,355	(64,194)	10,104
Birth To Three	130,026	133,333	(3,307)	130,026	133,333	3,307	-	-
Adult Protective Services	298,329	265,251	33,078	263,135	265,373	2,238	35,194	35,315
Demand Transportation	155,765	169,248	(13,483)	165,718	122,877	(42,841)	(9,953)	(56,324)
	989,578	966,542	23,036	1,028,531	994,590	(33,941)	(38,953)	(10,905)
Total NCHC Service Programs	27,475,778	30,126,949	(2,651,171)	30,018,592	30,941,614	923,022	(2,542,814)	(1,728,149)

North Central Health Care
Fund Balance Review
For the Period Ending April 30, 2022

	<u>Marathon</u>	<u>Langlade</u>	<u>Lincoln</u>	<u>Total</u>
Total Net Position at Period End	19,621,970	1,568,712	6,277,137	27,467,818
County Percent of Total Net Position	71.4%	5.7%	22.9%	
Total Operating Expenses, Year-to-Date	21,792,749	1,502,740	6,707,183	30,002,672
Share of Operating Cash	4,291,410	343,084	1,372,837	6,007,331
Days Cash on Hand	24	28	25	24
Minimum Target - 20%	13,075,649	901,644	4,024,310	18,001,603
Over/(Under) Target	(8,784,239)	(558,560)	(2,651,473)	(11,994,272)

North Central Health Care
Review of Services in Marathon County
For the Period Ending April 30, 2022

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	1,620,440	1,824,380	(203,940)	2,007,965	2,146,094	138,129	(387,525)	(65,810)
Community Treatment-Adult	1,686,234	1,853,566	(167,332)	1,625,966	1,841,098	215,132	60,268	47,800
Community Treatment-Youth	1,502,432	1,920,821	(418,389)	1,580,100	1,911,565	331,465	(77,668)	(86,924)
Day Services	382,845	448,920	(66,076)	449,192	474,841	25,650	(66,347)	(40,426)
Clubhouse	22,952	28,948	(5,996)	93,727	105,326	11,599	(70,775)	5,603
Homelessness Initiative	60	-	60	8,727	9,433	706	(8,668)	765
Hope House Sober Living	3,297	303	2,994	23,341	22,728	(613)	(20,044)	2,382
Riverview Terrace	114,798	118,786	(3,988)	82,586	106,399	23,813	32,212	19,825
Demand Transportation	155,765	169,248	(13,483)	165,718	122,877	(42,841)	(9,953)	(56,324)
Aquatic Services	291,344	284,595	6,749	469,652	473,007	3,355	(178,309)	10,104
Pharmacy	2,567,334	2,683,847	(116,512)	2,692,450	2,464,075	(228,375)	(125,116)	(344,887)
Mount View Care Center	5,729,333	6,892,840	(1,163,507)	7,256,844	7,354,045	97,202	(1,527,511)	(1,066,305)
	14,076,832	16,226,252	(2,149,420)	16,456,269	17,031,490	575,222	(2,379,436)	(1,574,198)
Shared Services								
Adult Behavioral Health Hospital	1,220,139	1,330,965	(110,826)	1,708,181	1,728,408	20,228	(488,042)	(90,599)
Youth Behavioral Health Hospital	391,970	418,279	(26,310)	746,699	745,627	(1,072)	(354,729)	(27,382)
Residency Program	68,449	87,644	(19,195)	91,878	116,539	24,660	(23,429)	5,465
Crisis Services	157,508	252,788	(95,280)	699,541	869,187	169,646	(542,033)	74,365
Adult Crisis Stabilization Facility	349,884	353,504	(3,620)	385,407	369,992	(15,414)	(35,523)	(19,034)
Youth Crisis Stabilization Facility	229,080	265,084	(36,004)	197,111	244,575	47,463	31,968	11,459
Lakeside Recovery MMT	43,180	-	43,180	21,047	-	(21,047)	22,133	22,133
Residential	1,306,012	1,320,282	(14,271)	1,194,144	1,262,814	68,670	111,868	54,400
Adult Protective Services	88,042	63,488	24,554	195,333	196,994	1,661	(107,290)	26,216
Birth To Three	97,140	99,610	(2,471)	97,140	99,610	2,471	-	-
	3,951,402	4,191,646	(240,243)	5,336,480	5,633,746	297,266	(1,385,078)	57,022
County Appropriations	1,593,735	1,593,735	-				1,593,735	-
Excess Revenue/(Expense)	19,621,970	22,011,633	(2,389,663)	21,792,749	22,665,236	(872,487)	(2,170,779)	(3,262,150)

North Central Health Care
Review of Services in Lincoln County
For the Period Ending April 30, 2022

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	410,139	383,195	26,944	258,695	307,010	48,315	151,444	75,259
Community Treatment-Adult	272,171	349,783	(77,613)	283,371	317,017	33,646	(11,201)	(43,967)
Community Treatment-Youth	492,871	637,572	(144,701)	474,368	606,715	132,347	18,503	(12,354)
Lincoln Industries	421,392	201,244	220,148	516,924	349,678	(167,246)	(95,532)	52,901
Pine Crest Nursing Home	3,789,390	3,834,472	(45,082)	4,321,400	4,367,587	46,186	(532,011)	1,104
	5,385,962	5,406,266	(20,304)	5,854,758	5,948,006	93,248	(468,797)	72,944
Shared Services								
Adult Behavioral Health Hospital	251,210	274,028	(22,818)	351,691	355,856	4,165	(100,481)	(18,653)
Youth Behavioral Health Hospital	80,701	86,118	(5,417)	153,735	153,514	(221)	(73,034)	(5,638)
Residency Program	14,093	18,045	(3,952)	18,917	23,994	5,077	(4,824)	1,125
Crisis Services	32,429	52,046	(19,617)	144,026	178,954	34,928	(111,597)	15,311
Adult Crisis Stabilization Facility	72,036	72,782	(745)	79,350	76,176	(3,174)	(7,314)	(3,919)
Youth Crisis Stabilization Facility	47,164	54,577	(7,413)	40,583	50,355	9,772	6,582	2,359
Lakeside Recovery MMT	8,890	-	8,890	4,333	-	(4,333)	4,557	4,557
Residential	-	-	-	-	-	-	-	-
Adult Protective Services	18,127	13,071	5,055	40,216	40,558	342	(22,090)	5,397
Birth To Three	19,574	20,072	(498)	19,574	20,072	498	-	-
	544,224	590,738	(46,514)	852,425	899,479	47,054	(308,201)	540
County Appropriations	346,951	346,951	-				346,951	-
Excess Revenue/(Expense)	6,277,137	6,343,955	(66,818)	6,707,183	6,847,485	140,302	(430,046)	73,484

North Central Health Care
Review of Services in Langle County
For the Period Ending April 30, 2022

	Revenue			Expense			Net Income/ (Loss)	Variance From Budget
	Actual	Budget	Variance	Actual	Budget	Variance		
Direct Services								
Outpatient Services	337,975	332,000	5,975	242,279	237,614	(4,665)	95,696	101,671
Community Treatment-Adult	147,776	233,305	(85,529)	150,845	212,826	61,981	(3,069)	(88,598)
Community Treatment-Youth	404,069	560,142	(156,073)	361,648	477,939	116,291	42,420	(113,653)
Sober Living	7,284	13,579	(6,295)	18,741	35,130	16,389	(11,457)	(17,751)
Day Services	160,335	117,480	42,855	109,346	129,639	20,293	50,989	93,843
	1,057,438	1,256,506	(199,068)	882,859	1,093,147	210,288	174,580	(24,488)
Shared Services								
Adult Behavioral Health Hospital	172,315	187,967	(15,652)	241,239	244,096	2,857	(68,924)	(84,576)
Youth Behavioral Health Hospital	55,356	59,072	(3,716)	105,453	105,302	(151)	(50,097)	(53,813)
Residency Program	9,667	12,378	(2,711)	12,976	16,458	3,483	(3,309)	(6,020)
Crisis Services	22,244	35,700	(13,456)	98,793	122,752	23,958	(76,549)	(90,005)
Adult Crisis Stabilization Facility	49,413	49,924	(511)	54,429	52,252	(2,177)	(5,017)	(5,528)
Youth Crisis Stabilization Facility	32,352	37,437	(5,085)	27,837	34,540	6,703	4,515	(570)
Lakeside Recovery MMT	6,098	-	6,098	2,972	-	(2,972)	3,126	9,224
Residential	38,588	39,009	(422)	35,283	37,312	2,029	3,305	2,884
Adult Protective Services	12,434	8,966	3,468	27,586	27,821	235	(15,152)	(11,684)
Birth To Three	13,313	13,651	(339)	13,313	13,651	339	-	(339)
	411,779	444,104	(32,324)	619,881	654,184	34,302	(208,102)	(240,427)
County Appropriations	99,494	77,420	22,074				99,494	22,074
Excess Revenue/(Expense)	1,568,712	1,778,030	(209,318)	1,502,740	1,747,330	244,590	65,972	(143,346)

North Central Health Care
Report on the Availability of Invested Funds
For the Period Ending April 30, 2022

Bank	Length	Maturity Date	Interest Rate	Amount
PFM Investments	365 Days	7/13/2022	0.25%	248,000
People's State Bank	365 Days	8/21/2022	0.40%	500,000
Abby Bank	365 Days	8/29/2022	0.30%	500,000
CoVantage Credit Union	365 Days	12/9/2022	0.70%	500,000
CoVantage Credit Union	365 Days	1/29/2023	0.70%	309,453
Abby Bank	730 Days	2/25/2023	0.40%	500,000
CoVantage Credit Union	730 Days	3/8/2023	0.60%	500,000
Abby Bank	730 Days	7/19/2023	0.40%	500,000
Invested Funds				<hr/> 3,557,453
Weighted Average	397 Days		0.53%	

North Central Health Care
Summary of Revenue Write-Offs
For the Period Ending April 30, 2022

	<u>MTD</u>	<u>YTD</u>
Behavioral Health Hospitals		
Administrative Write-Off	56,634	283,447
Bad Debt	-	-
Outpatient & Community Treatment		
Administrative Write-Off	19,534	106,161
Bad Debt	-	-
Nursing Home Services		
Administrative Write-Off	41,239	45,404
Bad Debt	1,350	37,265
Aquatic Services		
Administrative Write-Off	2,381	4,541
Bad Debt	-	-
Pharmacy		
Administrative Write-Off	63	231
Bad Debt	-	-
Other Services		
Administrative Write-Off	6,060	5,997
Bad Debt	-	-
Grand Total		
Administrative Write-Off	<u>125,911</u>	<u>445,782</u>
Bad Debt	1,350	37,265